

Strengthening Communities Quarterly Progress Report

Organisation Name: Isle of Luing Community Trust

Reporting Period: July – September 2016

Key Activities (as per original Investment Summary)	Details of progress to date	Outcomes achieved	What next?
<p>POST BEING FUNDED</p> <p>Development Officer</p> <p>Visit to each island, mapping current assets, resources and activities, and reporting.</p> <p>Mapping the current financial and operating position of current community assets on each island.</p>	<p>Several visits have taken place to each island including attendance at Board Meetings and AGMs as they arise. All Islands have taken part in a SWOT Analysis identifying and reflecting on the strengths, weaknesses, threats and opportunities related to their current asset base. The Draft Island or Development Plans that have been completed for each island detail actions to be undertaken to both develop further and protect, existing assets but also the potential for adding to community-owned assets and creating additional income. These priorities have been split between short-term (next 12 months), medium -term (1 – 3 years) and longer-term (3-5 years).</p> <p>Each island has been issued with a Board Skills Audit to assist with identifying “gaps” in</p>	<p>Strengthened Management and increased income from Existing assets – <i>work ongoing but progress made</i></p>	<p>1.Strengthened Management and increased income from Existing assets</p> <p><u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Completion of Training Needs Analysis and Awareness Raising Needs for LIP Board - Delivery of identified Training and information Provision over Q3 and Q4 - Continued support to islands to recruit new Board Members - Focused work with islands to establish a Community Trust base on each island and secure funding to support this - Completion of Island Marketing Plans and Island Trails – seek necessary funding

<p>Identifying needs of, and organising and delivering appropriate training for, Trust boards.</p> <p>Mapping the needs and aspirations of each island community in relation to existing and future assets and services, including opportunities for new enterprise activities.</p>	<p>expertise and areas where Board membership could be strengthened. The results have been reviewed by Lismore and Luing. Action Point – Kerrera and Easdale Audits to be completed. Full LIP Training Needs Analysis is targeted for Q3 with delivery in Q3 and Q4.</p> <p>The Draft Island or Development Plans that have been completed for each island detail actions to be undertaken to both develop further, and protect, existing assets but also the potential for adding to community-owned assets and creating additional income. These priorities have been split between short-term (next 12 months), medium-term (1 – 3 years) and longer-term (3-5 years). Key priorities for each Island include Economic and Enterprise targets as does the Draft LIP Development Plan completed at the end of July 16. Again these are divided in short, medium and longer-term goals. A feature of all Plans is the recommendation to create a cross-island Enterprise Forum, reflecting local activity, sharing best practice and exploring the opportunity for joint development. LIP priorities to be agreed by end October 16. Examples of potential development Projects include; seaweed farms, support to small crofters, skills collective – possible evolution to joint selling portal for Lorn Islands.</p>	<p>Effective development of the partnership (monitoring, measurement impact, evaluation, governance and finance – work ongoing</p> <p>Progress in the development of new assets, both for community services and income generation to sustain Trusts where appropriate – work ongoing but progress made</p> <p>Creation of new, viable Projects – short, medium and longer-term options identified</p> <p>New economic opportunities identified, suitable to current and new</p>	<ul style="list-style-type: none"> - Completion of LIP Trail and Marketing Plan – seek necessary funding - Identify two Projects that each island can take forward to enhance community assets and/ or visitor experience – seek necessary funding - Assess each island’s website presence – assess development needs – seek funding - 2.Progress in the development of new assets, both for community services and income generation to sustain Trusts where appropriate <u>Quarter 3 Targets</u> - Focused work with islands to establish a Community Trust base on each island and secure funding to support this - Completion of Island Marketing Plans and Island Trails – seek necessary funding - Completion of LIP Trail and Marketing Plan – seek necessary funding - Identify two Projects that each island can take forward to
-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

<p>Support the development of a marketing strategy for the Partnership, to include the Lorn Islands Trail and a website, with appropriate funding where necessary</p>	<p>Significant progress has been made re the creation of the Lorn Islands Trail – work ongoing to better publicise each island’s Visitor offer and also the all-island experience/ offer. To produce a Lorn Island’s offer, work is ongoing to agree the individual island offer. Plans are due to be completed by December 16 to initially produce a Lorn Islands leaflet. Future plans also include the exploration of a website aiming to increase visitor income from existing assets. Plans also in place to upgrade existing island websites in a thematic manner, co-ordinating with the final LIP website</p> <p>Draft Island/ Development Plans and SWOT Analysis have been completed for each Island and the LIP by the end of August 2016. Community Consultation is ongoing re island funding priorities and LIP funding priorities.</p> <p>The following Funding needs have been identified for each island. However, it has been agreed that the initial focus should be placed on establishing a Community Trust hub on each island without dedicated premises.</p>	<p>potential residents – <i>as above, short, medium and longer-term options identified</i></p> <p>Strengthened income from existing assets – <i>work ongoing</i></p>	<p>enhance community assets and/ or visitor experience – seek necessary funding</p> <p>3. Creation of viable new Projects <u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Agreed action in relation to each island’s short-term priorities as agreed in the completed Development/ Island Plans - Agreed action following review of the Draft LIP Development Plan <p>4. New Economic opportunities identified, suited to residents and potential residents <u>Quarter 3 Target</u></p> <ul style="list-style-type: none"> - Focused discussion on the value/ need of a cross-island Enterprise or Economic Forum - Discussion on each island re establishing an island Economic or Enterprise Forum – implementation where possible to take place in Q4 <p>NOTE: The economic targets from each agreed Island or Development Plan will inform this areas of work</p>
-----------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	----------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

<p>Developing an achievable delivery plan with rationales and priorities for the Partnership and for each island Trust.</p> <p>Developing funding strategies for the identified projects.</p> <p>Initiating a funding programme.</p>	<p>1. Individual Islands</p> <p>Kerrera</p> <ul style="list-style-type: none"> - North/ South Link Road - Pontoons – Coastal Communities Bid submitted, decision 6 Oct 16. – possibly also Community Assets? - School Building - South Road Maintenance - Kerrera Trail as part of LIP Trail <p>Lismore</p> <ul style="list-style-type: none"> - School House – Community base establishment - Phone Box Marketing Project - Youth Music Making - Playpark - Heritage Centre support/ Staffing/ Resources/ Development/ - Lismore Trail as part of the LIP Trail <p>Luing</p> <ul style="list-style-type: none"> - Electric Bike partnership pilot - Paths and Trails – stock-proof gates - Heritage work – archaeological walks - Luing Trail as part of the LIP Trail - Playpark - sustainable refurbishment with resolution of insurance issue <p>Easdale</p> <ul style="list-style-type: none"> - Museum Maintenance/ Development - Establishment of a Community Base - Staffing for Community Assets Management 	<p>Strengthened Management and increased income from Existing assets – <i>work ongoing but progress made</i></p> <p>Strengthened Management and increased income from Existing assets – <i>work ongoing but progress made</i></p> <p>New potential economic opportunities identified – <i>progress made</i></p> <p>Creation of viable new Projects – <i>work ongoing/ progress made</i></p>	<p>5.Increased community engagement and involvement <u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Volunteer Training, Recruitment, Development and Recognition Training to be delivered to LIP Members - Community Consultation to be carried out re Island/ Development Plans and also the Lorn Islands Partnership and the potential for Island Enterprise or Economic Forum - <p>6.Reduction in volunteer burn-out <u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Volunteer Training, Recruitment, Development and Recognition Training to be delivered to LIP Members - Review volunteer roles on each island – assess need for paid work and alternative sources of employment support – Work away etc. - Alternative Employment models Information Session to be delivered
--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

	<ul style="list-style-type: none"> - Signage - Harbour maintenance - Arts Programme - Stone Skimming Website - Easdale Trail as part of the LIP Trail <p>2. LIP – short-term Funding Priorities</p> <ul style="list-style-type: none"> - Lorn Islands Trail Leaflet - Lorn Islands Trail website - Shared Craft Collective - Enhanced Arts Programme <p>Discussion re potential areas of all-island Training and Awareness Raising Support has included;</p> <p>Board Development Social Enterprise Awareness Volunteer Development Alternative Employment models Funding Awareness</p> <p>All-island Development Day is arranged for 12 November 2016 as part of this process Volunteer recruitment, development, support and recognition is identified as a priority area in each Island/ Development Plan. Work is already underway in Luing and once evaluated lessons</p>		<p>7.Skills Development for volunteers and others in the community, identifying gaps and addressing these</p> <p><u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Review volunteer roles on each island – assess need for paid work and alternative sources of employment support – Work away etc. - Alternative Employment models Information Session to be delivered - Community Training Needs Analysis to be carried out – support to be delivered in Q4. <p>8.Early indications that population decline is being reduced/ stemmed – signs that more balanced age profiles may be achievable</p> <p>9.A record of community consultations that have informed the outcomes above</p> <p><u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Community Consultation to be carried out re Island/ Development Plans
--	--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	--	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

<p>Delivery of information and awareness raising about community enterprise for each community.</p> <p>Identifying and developing a volunteer skills training programme.</p>	<p>learned will be incorporated into the LIP Volunteer Training.</p> <p>All islands are currently assessing their Volunteer roles in relation to the need for “paid staff” and other supported Employment models which could potentially contribute to reduced volunteer “burn-out.</p>	<p>Skills Development for volunteers and others in the community, identifying gaps and addressing these – <i>progress made/ work ongoing</i></p> <p>Increased community engagement and involvement – <i>work ongoing</i></p> <p>Reduction in Volunteer burn-out – <i>progress made/ Work ongoing</i></p> <p>Skills Development for volunteers and others in the community, identifying gaps and addressing these – <i>progress made/ work ongoing</i></p>	<ul style="list-style-type: none"> - Community Consultation to include Lorn Islands Trail - <p>10. Effective development of the partnership (monitoring, measurement impact, evaluation, governance and finance)</p> <p><u>Quarter 3 Targets</u></p> <ul style="list-style-type: none"> - Review of LIP SCP progress at the end of Quarter 3 - Evaluation of Development/ Island Planning process to be completed - Q3 Governance and Finance arrangements to be reviewed and agreed for Q4
------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	-----------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------	------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------

Please describe any challenges or issues faced during this past quarter. In particular, please identify any areas or issues where assistance from the Strengthening Communities programme may be useful

Support from our DTAS Development Officer and other staff has been invaluable during this period in relation to budget re-alignment and advisory support. Unfortunately, following a late start in Quarter 1, progress has been slightly tempered following the resignation of the LIP Development Officer during Q2. The need for co-ordinated LIP Steering Group action has been reinforced during this period and cohesion of the partners has been strengthened following activity necessary to quickly put in place jointly agreed remedial action and forward-plans.

Please describe anything unexpected that has happened over the past 3 months that has added to what you have been able to accomplish this quarter

As above, the resignation of the LIP Development Officer has slightly impacted on progress during Q2. However, the time commitment offered in seeking a resolution to this situation offered by the Steering Group Members has ensured that a plan is in place to move forward. The most significant progress achieved during Q2 has been the completion of Island Development and LIP Development Plans following the active contribution of all partners. The completion of this process has informed the targets and priorities both for individual islands and the Partnership as a whole during Q3, as reflected in the text above. This process will facilitate reporting against these targets and broad Project Outcomes during Q3 and will facilitate the identification of actions during Q4.